

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Thursday, February 15, 2018 3:23:48 PM
Attachments: [image001.png](#)

Any idea when this will be done?

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto:(b) (6)]
Sent: Thursday, February 15, 2018 3:06 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good afternoon,

I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.

Thanks,
Leslie

GAO review: Southwest border wall (job code 102336)

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 26, 2018 10:27 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V; Henriquez, Elia (Jeanette) (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Good Morning Leslie,

Please see below and attached for our response to this request. Please note, all dates are estimated as of 1/24/18, as noted below.

(b) (5)

(b) (5)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]

Sent: Tuesday, January 16, 2018 9:34 AM

To: OFAM AUDIT PROGRAM MANAGEMENT

(b) (7)(E)

Cc: Davis, Ashley V <

(b) (6)

(b)(6);(b)(7)(C)

Henriquez, Elia (Jeanette) J

<(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.

(b) (5)

We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b)(6);(b)(7)(C) suggested that meeting should include (b)(6);(b)(7)(C) (please excuse a misspelling), as he was involved in that process. (b)(6);(b)(7)(C) can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)

(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, (b) (6), (b) (7)(C)

Thanks,

OFAM Audit Program Management
(b) (7)(E)

Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:](#) (b) (6)
Sent: Friday, January 12, 2018 11:06 AM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) (b) (6), (b) (7)(C)

Cc: Davis, Ashley V <(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director), (b) (6), (b) (7)(C)

Jeanette Henriquez (AD), (b) (6)

Ashley Davis (AIC), (b) (6)

Leslie Sarapu (Analyst), (b) (6)

CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)]

Sent: Tuesday, January 09, 2018 1:41 PM

To: Sarapu, Leslie: (b) (6);(b) (7)(C)

Cc: Davis, Ashley V

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics

Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC

Meeting Floor – 7th (Suite 755N)

Conference Room – 712A

Conference Line – (b) (7)(E), passcode: (b) (7)(E)

***Leslie, please contact (b) (6), (b) (7)(C) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:(b) (6)]

Sent: Tuesday, January 9, 2018 1:35 PM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) >(b) (6), (b) (7)(C)

Cc: Davis, Ashley V <(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie

Sent: Thursday, January 04, 2018 3:08 PM

To: 'OFAM AUDIT PROGRAM MANAGEMENT'

Cc: Davis, Ashley V

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E).

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C).
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E); Sarapu, Leslie <(b) (6)>
Cc: (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6)> OFAM Business Operations Program Accountability Executive Support (b) (7)(E) (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:

1/11 12:30-1:30
1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Thursday, January 4, 2018 12:35 PM
To: (b) (6), (b) (6)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V
<(b) (6)> OFAM Business Operations Program Accountability Executive Support <(b) (7)(E)>; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)]
Sent: Thursday, January 4, 2018 12:19 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V
< (b) (6) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,
Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,
Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)]
Sent: Thursday, January 4, 2018 11:23 AM
To: (b)(6);(b)(7)(C); Davis, Ashley V < (b) (6) > OFAM AUDIT PROGRAM MANAGEMENT
(b) (6), (b) (7)(C)

Cc: Henriquez, Elia (Jeanette) J < (b) (6) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b) (7)

Thank you so much for the information.

(b) (6), (b) (7) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) (OFAM Audit Program Manager (APM)) (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00
2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)(C)
3. Copy of Test Plan for the border wall prototypes. GAO received the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)
4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7)(C) will check on this in her absence.
5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), Component Audit Liaison

U.S. Customs and Border Protection

Washington, D.C.

(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto:(b) (6)]

Sent: Wednesday, January 3, 2018 4:18 PM

To: (b) (6), (b) (7)(C) (b) (6) OFAM AUDIT PROGRAM MANAGEMENT

(b) (7)(E) >

Cc: Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,

(b) (6)

Leslie Sarapu

Senior Analyst, Homeland Security & Justice

U.S. Government Accountability Office

(b) (6), (b) (7)(C)

(b) (6)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, December 06, 2017 8:56 AM

To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, December 5, 2017 10:45 AM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

See below for the update on request 1.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6); (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E) (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hj (b) (6), (b) (7)(C)

I just spoke with (b)(6);(b)(7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' <(b) (6)>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E) (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can "narrow" the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C)/OFAM (b) (6), (b) (7)(C) copied on his message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E) >
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(C) We are interested in both projects.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT

Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" Is GAO referring to the "wall" project only or the "gates" project as well?

Thanks

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) (b) (6) @hq.dhs.gov>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> (b)(6);(b)(7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; Su, Michelle
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b)(6);(b)(7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Monday, November 13, 2017 9:16 AM
To: (b) (6) @hq.dhs.gov>; (b) (6), (b) (7)(C)
Cc: Gambler, Rebecca <(b) (6)> Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis

Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6)

From: (b) (6), (b) (7)(C) on behalf of [BPAM PMO TASKS](#)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); [BPAM PMO TASKS](#)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Friday, February 16, 2018 2:34:20 PM

Thanks all!

(b) (6), (b) (7)(C)

SharePoint Admin, BusOps

E3/Sev1Tech

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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BPAM SharePoint Homepage

(b) (7)(E)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Friday, February 16, 2018 2:32 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) >; BPAM PMO
TASKS (b) (7)(E)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thanks!

There is our answer (b) (6), (b) (7)(C) :)

(b) (6), (b) (7)(C)

Portfolio Management and Analysis Branch Border Patrol and Air and Marine PMO

Mobile: (b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Friday, February 16, 2018 2:25 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) BPAM PMO
TASKS (b) (7)(E)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Final report is due 3/2 as of now

From: (b) (6), (b) (7)(C)

Sent: Friday, February 16, 2018 6:33:04 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); BPAM PMO TASKS

Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hey (b) (6), (b) (7)(C) – any idea when we will get the test results?

(b) (6), (b) (7)(C)

Portfolio Management and Analysis Branch Border Patrol and Air and Marine PMO

Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS

Sent: Friday, February 16, 2018 9:25 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi (b) (6), (b) (7)(C)

BPAM just received an email inquiry about the GAO Follow-Up Items for review of “Southern Border Wall” audit. GAO has asked the following: “I’m wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.”

Thank you,

(b) (6), (b) (7)(C)

SharePoint Admin, BusOps

E3/Sev1Tech

Border Patrol & Air and Marine Program Management Office (BPAM PMO) Facilities Management & Engineering

Cell: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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BPAM SharePoint Homepage (b) (7)(E)

From: (b) (6), (b) (7)(C) On Behalf Of OFAM-TASKINGS

Sent: Friday, February 16, 2018 9:16 AM

To: BPAM PMO TASK

Cc: OFAM-TASKINGS

FMEEXESUPPORT <

(b) (7)(E)

>>

Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning BPAM!

GAO has asked the following in regards to the SW Border Wall audit: “I’m wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.”

Could you please advise here?

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Agile Group

Executive Support

Office of Facilities and Asset Management (OFAM) DHS | CBP | Enterprise Services

Cell: (b) (6), (b) (7)(C)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]

Sent: Thursday, February 15, 2018 3:06 PM
To: OFAM AUDIT PROGRAM MANAGEMENT

Cc: Davis, Ashley V <(b) (6)> [mailto:\(b\) \(6\)](#) | Henriquez, Elia (Jeanette) J <(b)(6);(b)(7)(C)>
(b) (6) [mailto:\(b\) \(6\)](#)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good afternoon,

I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.

Thanks,
Leslie

GAO review: Southwest border wall (job code 102336)

Leslie Sarapu
Senior Analyst, Homeland Security & Justice U.S. Government Accountability Office
202-512-8571
(b) (6) [mailto:\(b\) \(6\)](#)

From: OFAM AUDIT PROGRAM MANAGEMENT <(b) (7)(E)>
Sent: Friday, January 26, 2018 10:27 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V; Henriquez, Elia (Jeanette) <(b)(6);(b)(7)(C)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Good Morning Leslie,

Please see below and attached for our response to this request. Please note, all dates are estimated as of 1/24/18, as noted below.

(b) (5)

(b) (5)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]

Sent: Tuesday, January 16, 2018 9:34 AM

To: OFAM AUDIT PROGRAM MANAGEMENT

(b) (7)(E)

Cc: Davis, Ashley V <(b) (6) [mailto:](#) (b) (6) | (b) (6), (b) (7)(C)

Henriquez, Elia (Jeanette) J <(b) (6) [mailto:](#) (b) (6)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

(b) (5)

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice U.S. Government Accountability Office

(b) (6)
(b) (6) [mailto:](#) (b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C), (b) (6), (b) (7)(C) >
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:](#) (b) (6)
Sent: Friday, January 12, 2018 11:06 AM
To: OFAM AUDIT PROGRAM MANAGEMENT

(b) (7)(E) >;
(b) (6), (b) (7)(C)
Cc: Davis, Ashley V <(b) (6) [mailto:](#) (b) (6)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director) (b) (6) >

Jeanette Henriquez (AD), (b) (6) >

Ashley Davis (AIC), (b) (6)

Leslie Sarapu (Analyst), (b) (6)

CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, (b) (6), (b) (7)(C),
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office,
CBP-OFAM, (b) (6), (b) (7)(C) >,
(b) (6), (b) (7)(C), Portfolio Management and Analysis Branch, Border Patrol & Air and Marine
Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, January 09, 2018 1:41 PM
To: Sarapu, Leslie; (b) (6), (b) (7)(C) .
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics

Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC Meeting Floor – 7th (Suite 755N)
Conference Room – 712A Conference Line – (b) (7)(E), passcode: (b) (7)(E)

***Leslie, please contact (b) (6), (b) (7)(C) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:(b) (6)]
Sent: Tuesday, January 9, 2018 1:35 PM
To: OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E) >;
(b) (6), (b) (7)(C)
Cc: Davis, Ashley V <(b) (6) [mailto:(b) (6)]>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E).

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) >>; Sarapu, Leslie <(b) (6) mailto:(b) (6)>
Cc: (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6) mailto:(b) (6) OFAM Business Operations Program Accountability Executive Support (b) (7)(E) (b) (6), (b) (7)(C)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:

1/11 12:30-1:30
1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Thursday, January 4, 2018 12:35 PM
To: Sarapu, Leslie <(b) (6) mailto:(b) (6)>
Cc: (b) (6), (b) (7)(C)
Davis, Ashley V <(b) (6) mailto:(b) (6) OFAM Business Operations Program Accountability Executive Support (b) (7)(E) >>; (b) (6), (b) (7)(C)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]

Sent: Thursday, January 4, 2018 12:19 PM

To: OFAM AUDIT PROGRAM MANAGEMENT

Cc: (b) (7)(E)
(b) (6), (b) (7)(C)

Davis, Ashley V <(b) (6) [mailto:](#) (b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,

Here are the additional documents we'd like to request at this time:

- Video recordings of the scaling tests conducted on the border wall prototypes.
- As we understand it, CBP is evaluating a number of factors as it develops a design standard for the border wall. Please provide any documentation resulting from the design review, aesthetics review, and the assessment of constructability conducted for the prototypes.

Please provide these by Friday, January 12 if possible.

Thanks for your help,

Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT [(b) (7)(E)]

Sent: Thursday, January 04, 2018 11:40 AM

To: Sarapu, Leslie

Cc: (b) (6), (b) (7)(C)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]
Sent: Thursday, January 4, 2018 11:23 AM
To: (b) (6), (b) (7)(C)

(b) (6) Davis, Ashley V
<(b) (6) [mailto:](#) (b) (6) OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E)>>;

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

Cc: Henriquez, Elia (Jeanette) J <(b) (6) [mailto:](#) (b) (6)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b) (7)(C)

Thank you so much for the information.

(b) (6), (b) (7)(C) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)

Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) (OFAM Audit Program Manager (APM)) (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00
2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)(C)
3. Copy of Test Plan for the border wall prototypes. GAO received the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)

4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7)(C) will check on this in her absence.

5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), Component Audit Liaison U.S. Customs and Border Protection Washington, D.C.
(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto:(b) (6)]

Sent: Wednesday, January 3, 2018 4:18 PM

To: (b) (6), (b) (7)(C)

<(b) (6) [mailto:(b) (6)]>; Davis, Ashley V

<(b) (6) [mailto:(b) (6)]> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E) >>

Cc: Henriquez, Elia (Jeanette) J <(b) (6) [mailto:(b) (6)]>

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice U.S. Government Accountability Office

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), Component Audit Liaison U.S. Customs and Border Protection Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, December 5, 2017 10:45 AM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6) [mailto:(b) (6)] Henriquez, Elia (Jeanette) J
<(b) (6) [mailto:(b) (6)]
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

See below for the update on request 1.

- As previously discussed, an initial meeting with the DHS Budget Office, PA&E Division, and CAD. I believe (b) (6) had offered to facilitate this. Per e-mail from (b) (6), I reached out to (b) (6), (b) (7)(C) at the CFO Exec Sec email address yesterday. I haven't heard back yet.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V

Sent: Tuesday, December 05, 2017 7:49:30 AM

To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)

Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Sent: Tuesday, December 05, 2017 7:34 AM

To: Davis, Ashley V; (b) (6), (b) (7)(C)

Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto: (b) (6)]

Sent: Tuesday, November 21, 2017 2:02 PM

To: (b)(6);(b)(7)(C)

Cc: Sarapu, Leslie < (b) (6) [mailto: (b) (6)] Henriquez, Elia (Jeanette) J

< (b) (6) [mailto: (b) (6)] OFAM AUDIT PROGRAM MANAGEMENT

(b) (7)(E)

(b) (6), (b) (7)(C)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b)(6);(b)(7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 21, 2017 1:43 PM

To: Davis, Ashley V

Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), Component Audit Liaison U.S. Customs and Border Protection Washington, DC

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' <(b) (6) [mailto:\(b\) \(6\)](#)>
Cc: Sarapu, Leslie <(b) (6) [mailto:\(b\) \(6\)](#)> Henriquez, Elia (Jeanette) J
<(b) (6) [mailto:\(b\) \(6\)](#)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E)
(b)(6);(b)(7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can “narrow” the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C)/OFAM (b) (6), (b) (7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: “Is there additional documentation you could provide detailing the plans for RGV?”

(b) (6), (b) (7)(C), Component Audit Liaison U.S. Customs and Border Protection Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:\(b\) \(6\)](#)
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6) [mailto:\(b\) \(6\)](#)> Henriquez, Elia (Jeanette) J
<(b) (6) [mailto:\(b\) \(6\)](#)> OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(C) We are interested in both projects.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT
Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: “Is there additional documentation you could provide detailing the plans for RGV?” Is GAO referring to the “wall” project only or the “gates” project as well?

Thanks

(b) (6), (b) (7)(C), Component Audit Liaison U.S. Customs and Border Protection Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:\(b\) \(6\)](#)
Sent: Monday, November 13, 2017 9:33 AM

To: (b) (6), (b) (7)(C)

(b) (6)

(b) (6) @hq.dhs.gov< (b) (6) (b) (6) Henriquez, Elia (Jeanette) J
<(b) (6) mailto (b) (6) (b) (6), (b) (7)(C)

Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)

Sent: Monday, November 13, 2017 9:24 AM

To: Davis, Ashley V; Su, Michelle

Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)

Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), Component Audit Liaison U.S. Customs and Border Protection Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto: (b) (6)]

Sent: Monday, November 13, 2017 9:16 AM

To: (b) (6) @hq.dhs.gov< (b) (6) (b) (6), (b) (7)(C)

Cc: Gambler, Rebecca < (b) (6) mailto (b) (6) Sarapu, Leslie

< (b) (6) mailto (b) (6) Henriquez, Elia (Jeanette) J

< (b) (6) mailto (b) (6)
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis
Senior Analyst, Homeland Security and Justice U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548

(b) (6)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)
Date: Thursday, January 25, 2018 4:19:52 PM

No, you're good, I have your response.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 25, 2018 4:19 PM
To: (b) (6), (b) (7)(C)
Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)
Importance: High

Were you waiting on me? Most to this is AQ documentation or programmatic info.

(b) (6), (b) (7)(C)

BPAM Project Manager

LMI Contractor

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS
Sent: Thursday, January 25, 2018 4:17 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)
Importance: High

Hi All,

Where are we on this? OFAM needs to submit to MID by tomorrow.

Thank you,

(b) (6), (b) (7)(C)

Team Lead, Communications

Communications and Workforce Strategy

Business Operations Division
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)
[REDACTED]

From: (b) (6), (b) (7)(C) **On Behalf Of** BPAM PMO TASKS
Sent: Wednesday, January 24, 2018 8:37 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)
Importance: High

Just a reminder—this is **due NLT 5:00 PM today, 1/24.**

Thanks,

(b) (6), (b) (7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)
[REDACTED]

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C) **On Behalf Of** BPAM PMO TASKS
Sent: Thursday, January 18, 2018 12:59 PM
To: (b) (6), (b) (7)(C)
[REDACTED]
Cc: (b) (6), (b) (7)(C)
[REDACTED]
[REDACTED]
[REDACTED]
Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

Looping in (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)
[REDACTED]

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS

Sent: Tuesday, January 16, 2018 11:22 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
[REDACTED]
[REDACTED]

Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM
(Wed) LEAD: (b) (6), (b) (7)(C)

Hi (b) (6), (b) (7)(C)

This is the request you're already working—but just finally came through tasking channels.

Audit sent us a task this morning requesting getbacks from the GAO SW Border Wall meeting last week. OFAM advised that (b) (6), (b) (7)(C)/FO will handle BSIP, but the rest of the bullets (bolded) are for BPAM. **Audit has requested that answers be coordinated with OCC.**

(b) (5)

(b) (5)

This is **due NLT 5:00 PM on Wednesday, 1/24.**

Thanks,

(b) (6), (b) (7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

[REDACTED]

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C) **On Behalf Of** OFAM-TASKINGS

Sent: Tuesday, January 16, 2018 10:47 AM

To: BPAM PMO TASKS (b) (7)(E)

Cc: OFAM-TASKINGS <(b) (7)(E)>; FMEEEXCSUPPORT

(b) (7)(E)

Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

From: (b) (6), (b) (7)(C) **On Behalf Of** OFAM Business Operations Program Accountability Executive Support

Sent: Tuesday, January 16, 2018 10:05 AM

To: OFAM-TASKINGS (b) (7)(E)

Cc: OFAM Business Operations Program Accountability Executive Support

(b) (7)(E)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Good morning,

Please forward the below follow up questions to FM&E. The requested information is due back to GAO by **Friday, January 26**. It will also have to be vetted through OCC as well:

(b) (5)

(b) (5)

Best,

(b) (6), (b) (7)(C)

Communications

Business Operations

Program Accountability Branch

From: (b) (6), (b) (7)(C) On Behalf Of OFAM Business Operations Program Accountability Executive Support

Sent: Tuesday, January 09, 2018 3:34 PM

To: OFAM-TASKINGS (b) (7)(E)

Cc: OFAM Business Operations Program Accountability Executive Support

(b) (7)(E)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Importance: High

Good afternoon,

Please see the attached email. This is a list of questions for the meeting this Thursday. Let me know if you have any questions. I know the Wall team has been communicating directly with Audit, etc., but this involves multiple people so I thought it was best to send through you.

Best,

(b) (6), (b) (7)(C)

Communications

Business Operations

Program Accountability Branch

From: (b) (6), (b) (7)(C) On Behalf Of OFAM Business Operations Program Accountability Executive Support

Sent: Thursday, January 04, 2018 10:09 AM

To: OFAM-TASKINGS <(b) (7)(E)>

Cc: OFAM Business Operations Program Accountability Executive Support

(b) (7)(E)

Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Importance: High

Good morning,

Please see below. GAO would like to have an in-person meeting with OFAM officials that are working on the southwest border wall project. Their meeting is in support of the ongoing GAO Priority Audit CBP's southwest border wall (102336).

Please send this over to the Wall team (BPAM) as well as anyone else involved in this effort.

1. GAO suggested meeting dates: Thursday, January 11th at 10:00; and Monday, January 15th (Federal Holiday) at 10:00, 11:00, or 1:00. Please let us know by Friday January 5, 2018; if any of the meeting dates work for the audit liaisons for this review. Or, if the audit liaisons have suggested meeting dates, and what are they?
2. GAO has asked that OFAM provide a list of contact information for the audit liaisons for this review.
3. GAO also has some document requests, per previous communication. Please see below.

(b) (5)

For items 2 and 3 above, please let us know as soon as possible.

Let me know if you have any questions.

Best,

(b) (6), (b) (7)(C)

Communications
Business Operations
Program Accountability Branch

From: OFAM AUDIT PROGRAM MANAGEMENT

Sent: Wednesday, January 03, 2018 4:41 PM

To: OFAM Business Operations Program Accountability Executive Support

(b) (7)(E) (b) (6), (b) (7)(C)

Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Importance: High

Good afternoon (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

GAO would like to have an in-person meeting with OFAM officials that are working on the southwest border wall project. Their meeting is in support of the ongoing GAO Priority Audit CBP's southwest border wall (102336).

1. GAO suggested meeting dates: Thursday, January 11th at 10:00; and Monday, January 15th (Federal Holiday) at 10:00, 11:00, or 1:00. Please let us know by Friday January 5, 2018; if any of the meeting dates work for the audit liaisons for this review. Or, if the audit liaisons have suggested meeting dates, and what are they?
2. GAO has asked that OFAM provide a list of contact information for the audit liaisons for this review.
3. GAO also has some document requests, per previous communication. Please see below.

(b) (5)

For items 2 and 3 above, please let us know as soon as possible.

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]

Sent: Wednesday, January 3, 2018 4:18 PM

To: (b)(6);(b)(7)(C) Davis, Ashley V <(b) (6)>

OFAM AUDIT PROGRAM MANAGEMENT <(b) (7)(E)>

Cc: Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:


OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*

U.S. Customs and Border Protection
Washington, DC

(b) (6), (b) (7)(C)



From: Davis, Ashley V [[mailto:](#) (b) (6)]

Sent: Tuesday, December 5, 2017 10:45 AM

To: (b) (6), (b) (7)(C)

Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6)

See below for the update on request 1.



From: (b) (6), (b) (7)(C)

Sent: Tuesday, December 05, 2017 8:06 AM

To: Davis, Ashley V

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V

Sent: Tuesday, December 05, 2017 7:49:30 AM

To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)

Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley (b)(6);(b)(7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)>; Henriquez, Elia (Jeanette) J <(b) (6)>; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) <(b) (6), (b) (7)(C)>; <(b) (6), (b) (7)(C)>
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b)(6);(b)(7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' <(b) (6)>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM
AUDIT PROGRAM MANAGEMENT <(b) (7)(E)> (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can “narrow” the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C)/OFAM (b) (6), (b) (7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: “Is there additional documentation you could provide detailing the plans for RGV?”

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [[mailto:](#)(b) (6)]
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM
AUDIT PROGRAM MANAGEMENT <(b) (7)(E)>
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(C) We are interested in both projects.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT
Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: “Is there additional documentation you could provide detailing the plans for RGV?” **Is GAO referring to the “wall” project only or the “gates” project as well?**

Thanks

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) (b) (6)
(b) (6) <@hq.dhs.gov>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
(b) (6), (b) (7)(C)
>
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; (b) (6)
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
>
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Monday, November 13, 2017 9:16 AM
To: (b) (6) <@hq.dhs.gov>; (b) (6), (b) (7)(C)
>
Cc: Gambler, Rebecca <(b) (6)> Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis
Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548

(b) (6)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Date: Wednesday, January 10, 2018 9:24:43 AM
Attachments: [FW GAO Follow-Up Items for review of Southwest Border Wall\(102336\) .msg](#)
Importance: High

Ladies – in the attached email there is a list of the questions we will be asked at the meeting. Please let me know if you want to go through them together prior to the meeting Thursday.

Thanks!

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) On Behalf Of BPAM PMO TASKS
Sent: Tuesday, January 9, 2018 3:58 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) >
Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good Afternoon,

Attached you'll find a list of questions from GAO to guide the discussion during Thursday's meeting. Let me know if I should forward to any other POCs.

Thank you,

(b) (6), (b) (7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C) On Behalf Of OFAM Business Operations Program Accountability Executive Support
Sent: Tuesday, January 09, 2018 3:34 PM
To: OFAM-TASKINGS <(b) (7)(E)>
Cc: OFAM Business Operations Program Accountability Executive Support (b) (7)(E)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good afternoon,

Please see the attached email. This is a list of questions for the meeting this Thursday. Let me know if you have any questions. I know the Wall team has been communicating directly with Audit, etc., but this involves multiple people so I thought it was best to send through you.

Best,

(b) (6), (b) (7)(C)

Communications

Business Operations

Program Accountability Branch

From: (b) (6), (b) (7)(C) On Behalf Of OFAM Business Operations Program Accountability Executive Support
Sent: Thursday, January 04, 2018 10:09 AM
To: OFAM-TASKINGS <(b) (7)(E)>
Cc: OFAM Business Operations Program Accountability Executive Support (b) (7)(E)
Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning,

Please see below. GAO would like to have an in-person meeting with OFAM officials that are working on the southwest border wall project. Their meeting is in support of the ongoing GAO Priority Audit CBP's southwest border wall (102336).

Please send this over to the Wall team (BPAM) as well as anyone else involved in this effort.

1. GAO suggested meeting dates: Thursday, January 11th at 10:00; and Monday, January 15th (Federal Holiday) at 10:00, 11:00, or 1:00. Please let us know by Friday January 5, 2018; if any of the meeting dates work for the audit liaisons for this review. Or, if the audit liaisons have suggested meeting dates, and what are they?
2. GAO has asked that OFAM provide a list of contact information for the audit liaisons for this review.

(b) (5)

(b) (5)

For items 2 and 3 above, please let us know as soon as possible.

Let me know if you have any questions.

Best,

(b) (6), (b) (7)(C)

Communications

Business Operations

Program Accountability Branch

From: OFAM AUDIT PROGRAM MANAGEMENT

Sent: Wednesday, January 03, 2018 4:41 PM

To: OFAM Business Operations Program Accountability Executive Support

(b) (7)(E) (b) (6), (b) (7)(C)

Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Importance: High

Good afternoon (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

GAO would like to have an in-person meeting with OFAM officials that are working on the southwest border wall project. Their meeting is in support of the ongoing GAO Priority Audit CBP's southwest border wall (102336).

1. GAO suggested meeting dates: Thursday, January 11th at 10:00; and Monday, January 15th (Federal Holiday) at 10:00, 11:00, or 1:00. Please let us know by Friday January 5, 2018; if any of the meeting dates work for the audit liaisons for this review. Or, if the audit liaisons have suggested meeting dates, and what are they?
2. GAO has asked that OFAM provide a list of contact information for the audit liaisons for this review.
3. GAO also has some document requests, per previous communication. Please see below.

(b) (5)

For items 2 and 3 above, please let us know as soon as possible.

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:](#) (b) (6)

Sent: Wednesday, January 3, 2018 4:18 PM

To: (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6)>

OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Cc: Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,

Leslie

(b) (6)

Senior Analyst, Homeland Security & Justice

U.S. Government Accountability Office

(b) (6)

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

(b) (6)

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [[mailto:](#) (b) (6)]
Sent: Tuesday, December 5, 2017 10:45 AM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

See below for the update on request 1.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [[mailto:](#) (b) (6)]
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' <(b) (6)>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM
AUDIT PROGRAM MANAGEMENT (b) (7)(E); (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

(b) (6)

CBP/OFAM copied on this message wants to know if you can “narrow” the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C)/OFAM (b) (6), (b) (7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: “Is there additional documentation you could provide detailing the plans for RGV?”

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM
AUDIT PROGRAM MANAGEMENT (b) (7)(E) >

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(C) We are interested in both projects.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT
Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" **Is GAO referring to the "wall" project only or the "gates" project as well?**

Thanks

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [[mailto:\(b\) \(6\)@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)]
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) >; (b) (6)
(b) (6) <[mailto:\(b\) \(6\)@hq.dhs.gov](mailto:(b) (6)@hq.dhs.gov)>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
(b) (6), (b) (7)(C) >
(b) (6), (b) (7)(C) >
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; (b) (6)
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
(b) (6)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you

seeking the response.

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]

Sent: Monday, November 13, 2017 9:16 AM

To: (b) (6) [mailto:(b) (6)@hq.dhs.gov]; (b) (6), (b) (7)(C)

Cc: Gambler, Rebecca <(b) (6)> Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis
Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6)

From: [OFAM AUDIT PROGRAM MANAGEMENT](#)
To: [OFAM Business Operations Program Accountability Executive Support](#)
Cc: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Tuesday, January 9, 2018 2:09:36 PM
Attachments: [FY18 ALL STAFF-#286244-v3-102336 QUESTIONS FOR 1 11 18 MEETING CBP-OFAM.DOCX](#)
Importance: High

Good afternoon (b) (6), (b) (7)(C)

Please share the attached questions to guide the discussion during Thursday's GAO Southwest Border (Job Code 102336) meeting with OFAM Tasking (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) as well), and FM&E (BPAM). Please ask to take a close look at the questions and determine if any of the questions might require legal counsel in order to respond accordingly. If the team needs additional time to obtain counsel prior to the meeting date, and is not able to validate the responses prior to the meeting date (January 11th), then ask if they prefer to reschedule the meeting to a later date.

Thanks,

OFAM Audit Program Management

OFAMAuditProgramManagement@cbp.dhs.gov
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:(b) (6)]
Sent: Tuesday, January 9, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,

Attached you'll find questions to guide the discussion during Thursday's meeting.

Thank you, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, January 09, 2018 1:57 PM
To: Sarapu, Leslie
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

You are welcome!

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto:(b) (6)]
Sent: Tuesday, January 9, 2018 1:56 PM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
(b)(6);(b)(7)(C)
Cc: Davis, Ashley V <(b) (6)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you!

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, January 09, 2018 1:41 PM
To: Sarapu, Leslie; (b) (6), (b) (7)(C)
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics

Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC

Meeting Floor – 7th (Suite 755N)

Conference Room – 712A

Conference Line – (b) (7)(E), passcode: (b) (7)(E)

***Leslie, please contact (b) (6), (b) (7)(C) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:\(b\) \(6\)](#)]
Sent: Tuesday, January 9, 2018 1:35 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E);
(b) (6), (b) (7)(C)
Cc: Davis, Ashley V <(b) (6)>
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an

address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E).

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C).
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sarapu, Leslie <(b) (6)>
Cc: (b) (6), (b) (7)(C); Davis, Ashley V <(b) (6)>
OFAM Business Operations Program Accountability Executive Support
(b) (7)(E); (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:

1/11 12:30-1:30

1/12 2:00-5:00

1/19 1:30-5:00

(b) (6), (b) (7)(C)

Portfolio Management and Analysis Branch

Border Patrol and Air and Marine PMO

Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT

Sent: Thursday, January 4, 2018 12:35 PM

To: Sarapu, Leslie <(b) (6)>

Cc: (b) (6), (b) (7)(C)

(b) (6); Davis, Ashley V <(b) (6)> OFAM Business

Operations Program Accountability Executive Support (b) (7)(E) > (b) (6), (b) (7)(C)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]

Sent: Thursday, January 4, 2018 12:19 PM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Cc: (b) (6), (b) (7)(C)

(b) (6); Davis, Ashley V <(b) (6)>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,

Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,

Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [[mailto:](#) (b) (6)]
Sent: Thursday, January 4, 2018 11:23 AM
To: (b) (6), (b) (7)(C) >; Davis, Ashley V < (b) (6)
OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) >;
(b) (6), (b) (7)(C) >
Cc: Henriquez, Elia (Jeanette) J < (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b) (7)(C)

Thank you so much for the information.

(b) (6), (b) (7)(C) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C) ;

(b) (6), (b) (7)(C)

Cc: Henriquez, Elia (Jeanette) J

Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) **(OFAM Audit Program Manager (APM))**
(b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00
2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)(C)
3. Copy of Test Plan for the border wall prototypes. GAO received the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)
4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and Loren Flossman is out as well. (b) (6), (b) (7)(C) **will check on this in her absence.**
5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), *Component Audit Liaison*

U.S. Customs and Border Protection

Washington, D.C.

(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto:(b) (6)]

Sent: Wednesday, January 3, 2018 4:18 PM

To: (b) (6), (b) (7)(C) Davis, Ashley V <(b) (6)>

OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) >

Cc: Henriquez, Elia (Jeanette) J <(b) (6)>

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office

(b) (6)

(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC

(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto: (b) (6)]

Sent: Tuesday, December 5, 2017 10:45 AM

To: (b) (6), (b) (7)(C)

Cc: Sarapu, Leslie < (b) (6) > Henriquez, Elia (Jeanette) J < (b) (6) >

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

See below for the update on request 1.

- As previously discussed, an initial meeting with the DHS Budget Office, PA&E Division, and CAD. I believe (b) (6) had offered to facilitate this. Per e-mail from (b) (6) I reached out to (b) (6), (b) (7)(C) at the CFO Exec Sec email address yesterday. I haven't heard back yet.

(b) (5)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, December 05, 2017 8:06 AM

To: Davis, Ashley V

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V

Sent: Tuesday, December 05, 2017 7:49:30 AM

To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)

Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,

Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie <(b) (6)>; Henriquez, Elia (Jeanette) J <(b) (6)>; OFAM AUDIT PROGRAM MANAGEMENT <(b) (7)(E)>; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), *Component Audit Liaison*

U.S. Customs and Border Protection
Washington, DC

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, November 16, 2017 4:32 PM

To: 'Davis, Ashley V' <(b) (6)>

Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM
AUDIT PROGRAM MANAGEMENT (b) (7)(E) >; (b) (6), (b) (7)(C)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can “narrow” the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C)/OFAM (b) (6), (b) (7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: “Is there additional documentation you could provide detailing the plans for RGV?”

(b) (6), (b) (7)(C), *Component Audit Liaison*

U.S. Customs and Border Protection

Washington, DC

(b) (6), (b) (7)(C)

From: Davis, Ashley V [[mailto:](#)(b) (6)]

Sent: Tuesday, November 14, 2017 12:43 PM

To: (b) (6), (b) (7)(C)

Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)> OFAM
AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(C) We are interested in both projects.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, November 14, 2017 10:28 AM

To: Davis, Ashley V

Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT

Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: “Is there additional documentation you could provide detailing the plans for RGV?” **Is GAO referring to the “wall” project only or the “gates” project as well?**

Thanks

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) (b) (6)
(b) (6) <@hq.dhs.gov>
Cc: Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
(b) (6), (b) (7)(C)
(b) (6)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: (b) (6) (b) (6)
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
(b) (6)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), Component Audit Liaison
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto:(b) (6)]
Sent: Monday, November 13, 2017 9:16 AM
To: (b) (6) <@hq.dhs.gov>; (b) (6), (b) (7)(C)
(b) (6)
Cc: Gambler, Rebecca <(b) (6)> Sarapu, Leslie <(b) (6)> Henriquez, Elia (Jeanette) J <(b) (6)>
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis
Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548

(b) (6)

(b) (5)

(b) (5)